

CENTRAL INTELLIGENCE AGENCY

Memorandum of Conversation

DATE: 8 December 1959

SUBJECT : Bureau of the Budget Study of the Intelligence Coordination Process

Reference : Memo of Conversation dtd 29 Sept 59 fr DD/S, subj: Director's Meeting with BOB Officials to Discuss the Over-all Coordination of Communications

PARTICIPANTS: and Intelligence Costs

Participants: BOB: Messrs. Frank Ecker and Ben Ellington, Budget Examiners, International Division

CIA: Colonel L. K. White, Deputy Director (Support), Mr. H. Cates Lloyd, Assistant Deputy Director (Support), and [redacted] Office of the Comptroller

Copies To: DCI, DDCI, DD/C, DD/P, DD/I, DD/S, IG, COMPT, GC

1. On 7 December 1959 Messrs. Ellington and Ecker called on me to discuss the study which the Bureau of the Budget proposes to undertake of the intelligence coordination process. They referred to the visit of 25 September 1959 by Messrs. Beckett, Schaub and Macy to the Director at which time Mr. Beckett advised the Director that the President had directed that the Bureau study a number of projects including the over-all coordination of communications and intelligence costs.

2. Mr. Ecker said that the communications study would be the primary responsibility of the Military Division headed by Mr. Schaub and the intelligence coordination study that of the International Division headed by Mr. Macy. Mr. Schaub proposes to start his study in the Department of Defense and get to CIA later, whereas Mr. Macy proposes to start with CIA and progress to the other intelligence agencies. Messrs. Ellington and Ecker are to be the staff members doing the actual work for Mr. Macy and they are ready to begin immediately. They assumed that the Office of the Deputy Director (Coordination) would be established as a focal point for this study but were, of course, open to any other suggestions that the Agency might have in this connection. They propose to begin by educating themselves on the coordination machinery and would first want to become familiar with the NSCIDs and DCIDs. Next they would propose to become familiar with the USIB structure to include all of its various committees and subcommittees. After their educational process is reasonably complete they intend to select a country and during a period of say two weeks examine the receipt, processing and general handling of all intelligence received by all agencies concerning this country. Following this exercise they also propose to take a given international incident such as the recent troubles in Tibet and to examine all intelligence from all agencies

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relating to this particular incident. I told Messrs. Ellington and Ecker that it seemed to me that what they proposed to do might duplicate in substantial part the work of the Hull Committee. They said that they had talked with Pat Coyne of the Hull Committee staff and implied that they would indeed want to become familiar with the activities of the Hull Committee. However, they felt that their study would deal much more with management and costs than the Hull Committee had done.

5. I told them that to the best of my knowledge the meeting with Messrs. Beckett, Schaub and Bracy ended without any conclusions being drawn. The Director did, however, express his interest in the problem and offered to cooperate. As I recall, Mr. Beckett indicated that the Bureau might try to draft some concrete proposals and again request Mr. Dulles' views as well as his assistance in further study of this problem. In view of this I queried as to whether it might not be desirable to discuss this with the Director again before beginning the survey. Mr. Ellington indicated that, if this were necessary, he would be glad to have Mr. Stans contact Mr. Dulles. He was anxious, however, to proceed with this almost immediately. I told Messrs. Ellington and Ecker that I would discuss this matter with the Director and advise them as soon as possible as to what course of action we in CIA would propose to follow.

DD/S:LKW:ecb

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1 - each others listed above

1 - DD/S Chrono  
on 3 December 1959, after consultation with the Director, I advised Mr. Ellington that the Director wished to meet with appropriate representatives of the Bureau of the Budget personally before the study discussed above was started. I also advised him that the Director could meet with them either on Saturday, 12 December, or sometime during the week beginning 14 December. Mr. Ellington said that he certainly agreed with the desirability of meeting with the Director and that Mr. Stans would, in all probability, give Mr. Dulles a call to make the arrangements. He also thought that Mr. Stans would not be able to call before sometime early next week.

Signed  
L. M. White  
Deputy Director  
(Sup. Art.)

3 December 1959